



MORISON LIMITED
ANNUAL REPORT 2024/25

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Morison Limited

Morison Limited is a fully Sri Lankan company with eight decades of experience and working relationships in the country.

Our Purpose is to “make premium healthcare affordable”.

As one of the oldest and largest pharmaceutical manufacturers in Sri Lanka, we take pride in providing for the healthcare needs of the private and public sectors.

In addition to manufacturing high quality pharmaceutical and OTC products, we also import and distribute internationally renowned healthcare and consumer products via our island wide distribution network.

MILESTONES AND EVENTS

1937 - 1955

1937

Mr. Russell Elliot was posted by J. L. Morison Son & Jones (UK) as the first agent to set up a trading outpost in Sri Lanka.

1939

J. L. Morison Son & Jones (Ceylon) was incorporated on 31 January 1939, on the eve of the Second World War by Mr. J E Ogle, a director of the parent company.

1941-1950

During World War II

Operations were temporarily shifted to Kadugannawa in the Kandy district, where business was tapered and remained subdued.

Post World War II

Recommended the Colombo operations and increased brand presence for its earlier products viz. Marmite & Brylcreem.

1950

Secured the agency rights for Mead Johnson Nutritionals Ltd to distribute the brands in its portfolio, leading up to popularising 'Sustagen' as a trusted household brand.

1952

Mr. M. B. Ogle took over the reins of J. L. Morison (Ceylon) and went on to extend an invaluable service for over 30 years to the Company.

Mr. Reginald Abeyawira who led J. L. Morison (Ceylon) with farsightedness for over a period of 60 years, joins the cadre as a trainee clerk.

1956 - 1970

1959

MSJ Industries (Ceylon) Ltd, a pioneer in generic pharmaceutical manufacturing is incorporated as a wholly owned subsidiary under the aegis of the Founder/Director, Mr. U. Karunatileka.

1960

Shifted operations to its own premises equipped with modern amenities and factory at 126, Aluthmawatha Road, Colombo 15.

1964

Broad based 100% foreign shareholding of J. L. Morison (Ceylon) listed on the Colombo Stock Exchange on 01 January 1964; as one of the first commercial ventures to list in Sri Lanka.

1968

Established a subsidiary, MSJ Cargoes (Ceylon) Ltd to offer a one-stop solution for clearing, forwarding, warehousing and transportation.

1969

Ventured into trading food products - tinned fruits and juices under the MSJ brand name.

1970

Set up a book division with an agency agreement with Granada Publishing Ltd, UK and began the MSJ picture postcards project.

1971 - 1985

1971

Commenced importing and distributing agro based products in affiliation with a Japanese company, Tozai Boeki Kaisha Ltd.

Acquired 78% stake of Canned & Preserved Foods Ltd, adding value to the food trading operations with a range of canned and preserved food products including catering to the export market.

1972

A new subsidiary, MSJ Foods (Ceylon) Ltd commenced its trading operations.

1977

Purchased 6 ½ acres at 620, Biyagama Road, Pethiyagoda, Kelaniya to erect a new office complex to accommodate the growing operations.

1981

Mr. M. B. Ogle retired after nearly 3 decades of invaluable service to J. L. Morison (Ceylon)

1983

With the parent company in UK winding down its operations, the majority stake of the Company was taken over by nationals, diluting the foreign shareholding from 49% to 33%.

1986 - 1995

1986

Erected a new office premises and shifted part of the operations - the stores and marketing division to Pethiyagoda, Kelaniya.

1991

Pioneered and established Compak Morison (Lanka) Ltd to manufacture particle Board out of paddy straw.

1992

Compak Morison (Lanka) Ltd was listed on the Colombo Stock Exchange with an initial public offer which was oversubscribed. Non-viability of the project was subsequently established and discontinued operations in the mid 1990s.

1993

Mr. Richard Gunatilake, after a dedicated stint of over 45 years, retired from his duties as a Board Director.

Milestones and Events

1996 - 2015

1997

Bought over the 33% non-resident shareholding to become a fully owned local entity.

1998

Mr. U. Karunatileka, the founding Director of MSJ Industries who played a critical role in taking forward the manufacturing operations and also the generic pharmaceutical industry in Sri Lanka, retired from service after nearly 40 years.

2000

In conformance with the Sri Lanka Accounting Standards, J. L. Morison (Ceylon) consolidated its accounts with the Colombo Pharmacy Ltd with which it had an equity investment of 24%.

2002

Principals of Godrej Sara Lee and Sara Lee TTK commenced local manufacturing operations in collaboration with J. L. Morison (Ceylon).

2004

Shifted the administration and finance division to the new premises in Pethiyagoda, Kelaniya. Supported Tsunami affected families with dry rations, clothes, water and pharmaceuticals and initiated a housing project in the Galle district in partnership with the employees and principals.

2013

Diversified conglomerate Hemas Holdings PLC acquired the majority shareholding. Restructured and streamlined operations at J. L. Morison (Ceylon) with focus on healthcare and wellness products.

2016 - 2020

2014

Upgraded the manufacturing plant at Aluthmawatha Road, Colombo to increase capacity.

2015

Signed a 5 year buy back agreement with the Government of Sri Lanka.
Launched Atorvastatin, a new generic molecule.

2016

Launched the Morison's Rx branded pharmaceuticals range.
The Board of Directors resolved to build a new state of the art pharmaceutical research and manufacturing facility within the SLINTEC Nano Technology Park in Pitipana, Homagama.

2017

The Corporate name of J L Morison Son & Jones (Ceylon) PLC has been changed as Morison PLC

2018

Unveiled the "Morison Center of Excellence for Diabetes" (COED) partnering with the College of Endocrinologist.

2019

Morison PLC outsourced its warehousing and distribution process partnering with Spectra Logistics to comply with increasing demand for high quality storage practices in the pharmaceutical industry.

Launched "Meta Care" as a new business segment in the diabetic space.

95% of the construction and commissioning of new pharma manufacturing facility has been completed.

2021 - 2025

2021

Inaugurated the largest oral solid dosage pharmaceutical manufacturing and research plant in Sri Lanka.

2022

Introduced “EmpaMor” (Empagliflozin 10mg 25mg), the first ever locally manufactured SGLT2 (Sodium-Glucose Co-Transported-2), an oral medication to treat Type-2 Diabetes, at a significant price benefit from competition.

2023

Commenced commercial manufacturing from the Homagama new research and manufacturing facility in May 2022.

Morison’s entry into the branded pharma segment showed good traction, with EmpaMor becoming Number Two across all Empagliflozin brands in Sri Lanka within two years of the product launch.

2024

EmpaMor became number one in volumes across all Empagliflozin brands in Sri Lanka - IQVIA 2023

2025

Morison entered the cardiovascular therapeutic space with the launch of three advanced and promising treatments: RivoMor (Rivaroxaban), a direct Factor Xa inhibitor anticoagulant; CilniMor (Cilnidipine), a fourth-generation calcium channel blocker for hypertension; and BisoMor (Bisoprolol), a cardio-selective beta blocker.

Rivaroxaban and Cilnidipine are being locally manufactured in Sri Lanka for the first time at Morison’s new, state-of-the-art pharmaceutical facility in Homagama. All products are quality-assured in line with pharmacopeial standards, and are priced 30%–50% more affordably than competing brands, reinforcing Morison’s commitment to making premium healthcare affordable.

ANNUAL REPORT OF THE BOARD OF DIRECTORS

The Directors have the pleasure in presenting to the Members their report together with the audited Financial Statements of the Company, for the year ended 31st March 2025.

1. PRINCIPAL ACTIVITIES OF THE COMPANY

Manufacturing and trading in Pharmaceuticals and Cosmetics, Importing and distribution of pharmaceuticals, medical aid, hair care products, diagnostics reagent and equipment, and other consumer products.

2. FINANCIAL STATEMENTS OF THE COMPANY

The Financial Statements of the Company, duly certified by Director, Finance and signed by the Directors of the Company, in compliance with sections 152, 153 and 168 of the Companies Act No. 7 of 2007 are given on page 12 of this Annual Report.

3. PROPERTY, PLANT & EQUIPMENT

Movements in Property, Plant & Equipment during the year are set out in Note 3 to the Financial Statements.

4. FINANCIAL RESULTS

The total revenue of the Company for the year ended 31st March 2025 amounted to Rs. 8,058,449,655 (for 2023/2024 Financial Year - Rs. 7,317,660,719).

The profit/(Loss) before income tax of the Company for the year ended 31st March 2025 amounted to Rs 420,278,352 (for 2023/2024 Financial Year - 93,708,690 and Profit after tax for the year ended 31st March 2025 was Rs. 282,806,760 (for 2023/2024 Financial Year - 131,237,631).

5. PROVISION FOR TAXATION

Income Tax on taxable income arising from the operations of the Company has been calculated in accordance with the provisions of the Inland Revenue Act, No. 24 of 2017 and any amendments thereto.

The deferred tax on all known temporary differences using the liability method have been calculated and disclosed in accordance with the Sri Lanka Accounting Standard LKAS 12 – Income Taxes.

Disclosures on Income Tax Expenses and Deferred Taxes are given in Note 21 to the Financial Statements on page 36 of this Annual Report.

6. DIRECTORS

The Board of Directors of the Company as at the date of this report are as follows:

1.	Mr. Murtaza. A. A. H. Esufally	Chairman /Non-Executive Director
2.	Mr. A. M. Dinesh K. Athapaththu	Managing Director /Executive Director
3.	Mr. Ranjan Chakravarti	Independent Non-Executive Director
4.	Mr. Ahmed Zalmi Fazeel	Non- Executive Director
5.	Dr. Sanjit Singh Lamba	Independent Non-Executive Director
6.	Mr. Moiz Hyderly Adamally Rehmanjee	Non-Executive Director

5.1 Re- appointment of directors who are over 70 years of age and re-election of directors

The Board recommended that Mr. Ranjan Chakravarti who is over 70 years of age and vacate office in terms of Section 210(2)(b) of the Companies Act No. 07 of 2007 be re-appointed as a Director of the Company in terms of Section 211 of the Companies Act No. 07 of 2007 specially declaring that the age limit stipulated in Section 210 of the Companies Act No. 07 of 2007 shall not apply to the said Director.

Mr. A. Z. Fazeel retires by rotation in accordance with Article 84 of the Articles of Association, but being eligible, offers himself for re-election with the unanimous support of the Board.

Mr. M. H. A. Rehmanjee retires in terms of Articles 70 of the Articles of Association but being eligible, offers himself for re-appointment with the unanimous support of the Board.

7. DIRECTORS' DISCLOSURE IN DEALING IN SHARES

Directors' Interest in Ordinary Voting and Non - Voting Shares of the Company - Direct

	31.03.2025	31.03.2024
Mr. Murtaza. A. A. H. Esufally	Nil	Nil
Mr. Dinesh Athapaththu	Nil	Nil
Mr. Zalmi Fazeel	Nil	Nil
Mr. Ranjan Chakravarti	Nil	Nil
Dr. Sanjit Singh Lamba	Nil	Nil
Mr. Moiz Hyderly Adamally Rehmanjee	Nil	Nil

Directors' Interest in Ordinary Voting and Non- Voting Shares of the Company - Indirect

	31.03.2025	31.03.2024
Mr. Murtaza. A. A. H. Esufally	Nil	Nil
Mr. Dinesh Athapaththu	Nil	Nil
Mr. Zalmi Fazeel	Nil	Nil
Mr. Ranjan Chakravarti	Nil	Nil
Dr. Sanjit Singh Lamba	Nil	Nil
Mr. Moiz Hyderly Adamally Rehmanjee	Nil	Nil

8. DONATIONS

During the year charitable donations amounting to Rs. 50,000/- were made by the Company. (2024 - Rs.1,012,150/-)

9. STATUTORY PAYMENTS

The Directors, to the best of their knowledge and belief, are satisfied that all statutory payments due to the Government and in relation to employees have been made up to date.

10. RESERVES

Details of Capital and Revenue Reserves of the Company are given in Note 11 on page 31 to the Financial Statements.

11. STATED CAPITAL

Details of the Stated Capital of the Company are given in Note 10 to the Financial Statements. There was no movement in the stated capital during the accounting period under review.

12. EVENTS OCCURRING AFTER THE BALANCE SHEET DATE

There have been no material events which occurred after the Balance Sheet date that would require adjustments to or disclosure in the Financial Statements.

13. INTEREST REGISTER

The Company has maintained an Interest Register in accordance with the Companies Act No. 7 of 2007 and is available for inspection as required by Section 119 (1) (d) of the aforesaid Act.

14. ENVIRONMENTAL PROTECTION

The Directors to the best of their knowledge and belief are satisfied that the Company has complied with the applicable environmental regulations and have not engaged in any activities, which may cause detriment to the environment.

15. SIGNIFICANT ACCOUNTING POLICIES

Significant Accounting Policies adopted by the Company in the preparation of the Financial Statements are given on pages 17 to 26 of this Annual Report.

16. GOING CONCERN

The Directors, having reviewed the basis of the current financial projections and resources available to continue business operations, are confident that the Company has adequate resources to continue business operations in the foreseeable future. Accordingly, the Directors consider that it is appropriate to adopt the going concern basis in preparing the Financial Statements.

17. EXTERNAL AUDITORS

The following payments were made to the Company's External Auditors, Messrs. Ernst & Young.

	2024/25	2023/24
Audit Fees and Expenses	4,878,022	3,328,716
Fees for other services and Expenses	1,363,724	809,331

As far as the Directors are aware, the Auditors do not have any interest or relationship with the Company other than those disclosed above.

The Report of the Auditors on the Financial Statements of the Company is set out on Page 10 of this Annual Report.

A resolution to re-appoint the present Auditors, Messrs Ernst & Young, who have expressed their willingness to continue, will be proposed at the Annual General Meeting.

18. ACCOUNTING POLICIES

A summary of the significant Accounting Policies adopted in the preparation of the Financial Statements is given from pages 17 to 26 of this Annual Report as required by Section 168 (1) (d) of the Companies Act No. 07 of 2007.

There have been no changes in the accounting policies adopted by the Company during the year under review. The Company prepared its Financial Statements in accordance with Sri Lanka Accounting Standards (SLFRS/LKAS) which have materially converged with the International Financial Reporting Standard (IFRS) as issued by the International Accounting Standards Board (IASB).

19. INSURANCE AND THIRD-PARTY INDEMNIFICATION

During the year under review and up to the date of approval of this Annual Report, the Company maintained liability insurance and third-party indemnification provisions for its Directors.

20. ANNUAL GENERAL MEETING (AGM)

The AGM of the Company for the financial year 2024/25 will be held on Wednesday, 25th June 2025 at 11.30 a.m., as a Virtual AGM.

21. ACKNOWLEDGEMENT OF CONTENTS OF THE REPORT

As required by Section 168 (1) (K) of the Companies Act No. 7 of 2007, the Board of Directors hereby acknowledge the contents of this Report.

Signed for and on behalf of the Board

Murtaza Esufally
Chairman

Dinesh Athapaththu
Managing Director

Hemas Corporate Services (Pvt) Ltd
Secretaries

Colombo
27th May 2025

STATEMENT OF DIRECTORS' RESPONSIBILITIES

In keeping with the provisions of the Companies Act No. 07 of 2007 the Directors of Morison Limited acknowledge their responsibility to prepare and present the Financial Statements of the Company, in accordance with the relevant sections of the aforesaid Act and the Sri Lanka Accounting Standards (SLFRSs/ LKASs).

The Financial Statements for the year ended 31st March 2024, presented in this Report have been prepared in compliance with the requirements of the Sri Lanka Accounting Standards and the Companies Act No. 07 of 2007. The Directors consider that appropriate accounting policies and standards have been applied and reasonable estimations made when preparing the statements presented in this Annual Report. A material deviation, if any, from these Standards has been disclosed where necessary.

The Directors confirm their responsibility for ensuring the maintenance of proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and, enable them to ensure that its Financial Statements comply with the Companies Act No. 07 of 2007. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

In compliance with the Companies Act No. 07 of 2007, the Directors have caused to issue a copy of this Annual Report of the Company to every shareholder, fifteen working days before the date of the Annual General Meeting. A copy of the Financial Statements has also been delivered to the Registrar General of Companies.

RESPONSIBILITY STATEMENT OF THE DIRECTORS IN RESPECT OF THE ANNUAL REPORT

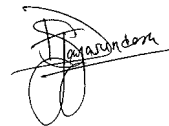
We, the Directors of the Company, confirm that to the best of our knowledge the Financial Statements of the Company have been prepared in accordance with applicable laws and regulations and give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company; and the Directors' Report includes a fair review of the development and performance of the business and the position of the Company, together with a description of the principal risks and uncertainties that face the Company.



Murtaza Esufally
Chairman



Dinesh Athapaththu
Managing Director



Dilhan Jayasundera
Director, Finance

Colombo
27th May 2025

FINANCIAL REPORTS

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INDEPENDENT AUDITOR'S REPORT



Ernst & Young
Chartered Accountants
Rotunda Towers
No. 109, Galle Road
P.O. Box 101
Colombo 03, Sri Lanka

Tel: +94 11 246 3500
Fax: +94 11 768 7869
Email: eysl@lk.ey.com
ey.com

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF THE MORISON LIMITED

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of Morison Limited, which comprise the statement of financial position as at 31 March 2025, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Company as at 31 March 2025 and of its financial performance and its cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

Basis for opinion

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the Code of Ethics for Professional Accountants issued by CA Sri Lanka (Code of Ethics) and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

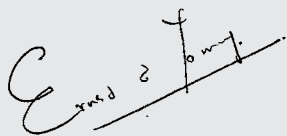
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

As required by section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were required for the audit and, as far as appears from our examination, proper accounting records have been kept by the Company.



22 May 2025
Colombo

Partners: D K Hulangamuwa FCA FCMA LLB (London), A P A Gunasekera FCA FCMA, Ms. Y A De Silva FCA, Ms. G G S Manatunga FCA, W K B S P Fernando FCA FCMA FCCA, B E Wijesuriya FCA FCMA, R N de Saram ACA FCMA, Ms. N A De Silva FCA, N M Sulaiman FCA FCMA, Ms. L K H L Fonseka FCA, Ms. P V K N Sajeewani FCA, A A J R Perera FCA ACMA, N Y R L Fernando ACA, D N Gamage ACA ACMA, C A Yalagala ACA ACMA, Ms. P S Paranavitane ACA ACMA LLB (Colombo), B Vasanthan ACA ACMA, W D P L Perera ACA

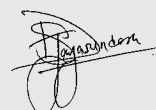
Principals: T P M Ruberu FCA FCCA MBA (USJ-SL), G B Goudian ACMA, D L B Karunathilaka ACMA, W S J De Silva Bsc (Hons) - MIS Msc - IT, V Shakhthivel B.Com (Sp)

A member firm of Ernst & Young Global Limited

STATEMENTS OF FINANCIAL POSITION

As at 31 March 2025	Note	2025 Rs.	2024 Rs.
ASSETS			
Non-Current Assets			
Property, Plant and Equipment	3	6,687,217,314	6,344,754,555
Right to Use Assets	4	55,438,765	86,655,514
Intangible Assets	5	11,615,141	15,269,628
Other Financial Assets - Non Current	6	5,090,855	7,461,083
Lease Receivable - Non current	7	22,528,892	42,066,645
		6,781,890,967	6,496,207,425
Current Assets			
Inventories	8	1,486,767,441	2,222,946,392
Trade and Other Receivables	9	2,371,702,192	2,212,637,469
Advances and Prepayments		106,661,877	141,685,563
Other Financial Assets - Non Current	6	864,418	1,405,492
Lease Receivable - Current	8	17,213,030	32,483,790
Income Tax Recoverable		2,241,323	2,241,323
Cash and Cash Equivalents	16	170,439,921	282,349,536
		4,155,890,202	4,895,749,565
Total Assets		10,937,781,169	11,391,956,990
EQUITY AND LIABILITIES			
Stated Capital	10	7,924,800	7,924,800
Other Components of Equity	11	2,006,722,538	1,701,923,059
Retained Earnings		3,886,147,951	3,605,390,423
Total Equity		5,900,795,289	5,315,238,282
Non-Current Liabilities			
Interest Bearing Loans and Borrowings	12	925,000,000	1,425,000,000
Lease Liability - Non current	4	62,834,022	62,295,517
Deferred Tax Liabilities	21.2	814,403,916	547,182,218
Retirement Benefit Liability	13	123,101,099	122,622,820
		1,925,339,037	2,157,100,555
Current Liabilities			
Trade and Other Payables	14	1,582,742,318	1,986,707,006
Lease Liability - Current	4	7,355,677	34,602,336
Interest Bearing Loans and Borrowings	12	1,511,332,672	1,888,092,635
Dividends Payable	15	10,216,176	10,216,176
		3,111,646,843	3,919,618,153
Total Equity and Liabilities		10,937,781,169	11,391,956,990

These financial statements are in compliance with the requirements of the Companies Act No.07 of 2007.

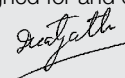


Dilhan Jayasundera
Director - Finance

The Board of Directors is responsible for these financial statements. Signed for and on behalf of the Board by,



Murtaza Esufally
Director



Dinesh Athapaththu
Director

The Accounting Policies and Notes on pages 17 through 41 form an integral part of these financial statements.

22 May 2025
Colombo

STATEMENTS OF PROFIT OR LOSS

Year ended 31 March 2025	Note	2025 Rs.	2024 Rs.
Revenue	17	8,058,449,655	7,317,660,719
Cost of Sales		(5,834,730,139)	(5,459,533,044)
Gross Profit		2,223,719,516	1,858,127,675
Other Operating Income and Gains	18	4,613,633	3,137,926
Selling and Distribution Costs		(651,632,400)	(631,081,796)
Administrative Expenses		(920,199,256)	(754,874,248)
Operating Profit/(Loss)		656,501,493	475,309,557
Finance Cost	19.1	(253,806,297)	(395,512,528)
Finance Income	19.2	17,583,156	13,911,661
Profit/(Loss) Before Tax	20	420,278,352	93,708,690
Income Tax Expense	21	(137,471,592)	37,528,941
Profit/(Loss) for the Year		282,806,760	131,237,631
Earnings\ (Loss) Per Share - Basic	22	37.45	17.38

The Accounting Policies and Notes on pages 17 through 41 form an integral part of these financial statements.

STATEMENTS OF COMPREHENSIVE INCOME

Year ended 31 March 2025	Note	2025 Rs.	2024 Rs.
Profit/(Loss) for the Year		282,806,760	131,237,631
Other Comprehensive Income			
Other comprehensive income not to be reclassified to profit or loss in subsequent periods			
Actuarial Gains / (Losses) on Defined Benefit Plans	13	(2,927,474)	2,068,444
Income Tax Effect	21.2.1	878,242	(620,533)
Revaluation of Land and Buildings	11.1	435,427,825	275,210,619
Income Tax Effect	21.2.1	(130,628,348)	(82,563,185)
Net other comprehensive income / (loss) not to be reclassified to profit or loss in subsequent periods		304,799,478	192,647,434
Other Comprehensive Income/(Loss) for the Year, net of tax		302,750,246	194,095,345
Total Comprehensive Income for the Year, net of tax		585,557,006	325,332,976

The Accounting Policies and Notes on pages 17 through 41 form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

Year ended 31 March 2025	Other Components of Equity			Total Equity Rs.
	Stated Capital Rs.	Revaluation Reserve Rs.	Retained Earnings Rs.	
Balance as at 1 April 2023	7,924,800	1,509,275,625	3,472,704,881	4,989,905,305
Profit/(Loss) for the year	-	-	131,237,631	131,237,631
Other Comprehensive Income	-	275,210,619	1,447,911	276,658,530
Deferred Tax Effect on Revaluation surplus	-	(82,563,185)	-	(82,563,185)
Total Comprehensive Income	-	192,647,434	132,685,542	325,332,977
As at 31 March 2024	7,924,800	1,701,923,059	3,605,390,423	5,315,238,282
Profit/(Loss) for the year	-	-	282,806,760	282,806,760
Other Comprehensive Income	-	435,427,825	(2,927,474)	432,500,352
Deferred Tax Effect	-	(130,628,348)	878,242	(129,750,105)
Total Comprehensive Income	-	304,799,478	280,757,528	585,557,006
As at 31 March 2025	7,924,800	2,006,722,538	3,886,147,951	5,900,795,289

The Accounting Policies and Notes on pages 17 through 41 form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

Year ended 31 March 2025	Note	2025 Rs.	2024 Rs.
Cash Flows From Operating Activities			
Profit/(Loss) before Income Tax Expense		420,278,352	93,708,690
Adjustments for			
Depreciation	3	320,326,712	285,992,118
Amortization of Right of use Assets and interest expense on Lease liability	4	43,006,386	44,102,892
Amortization of intangible assets	5	3,654,487	5,943,199
Profit on Sale of Property, Plant and Equipment		1,792,264	(270,000)
Unclaimable Tax		-	395,733
Interest Income	19.2	(17,583,156)	(13,911,661)
Finance Costs	19.1	260,600,969	424,329,579
Provision for Defined Benefit Plans - Gratuity	13	27,173,012	31,668,279
Provision for impairment of Trade debtors		(18,583,454)	78,831,640
Provision for impairment of Non Trade debtors		3,816,614	
Provision for Impairment of CWIP		25,309,862	-
Provision made/ (Reversal) for Obsolete Stocks		(10,958,354)	54,262,811
Operating Profit before Working Capital Changes		1,058,833,693	1,005,053,280
(Increase) / Decrease in Inventories		747,137,305	(603,841,605)
(Increase) / Decrease in Trade and Other Receivables		(144,297,883)	26,537,838
(Increase) / Decrease in Advances and Prepayments		35,023,686	26,119,733
Increase / (Decrease) in Trade and Other Payables		(403,964,687)	530,491,914
Cash Generated from Operations		1,292,732,115	984,361,160
Finance Costs Paid	19.1	(260,600,969)	(424,329,579)
Defined Benefit Plan Costs Paid	13	(29,622,207)	(20,245,410)
Net Cash Flows from Operating Activities		1,002,508,939	539,786,171
Cash Flows From / (Used in) Investing Activities			
Acquisition of Property, Plant and Equipment	3	(254,463,772)	(72,226,380)
Acquisition of Intangible Assets		-	(18,272,434)
Proceeds from Sale of Property, Plant and Equipment		-	270,000
Net investment in Diagnostic Instruments		37,719,815	72,121,925
Interest Received	19	17,583,156	13,911,661
Net Cash Flows Used in Investing Activities		(199,160,802)	(4,195,228)
Cash Flows From / (Used in) Financing Activities			
Proceeds From Interest Bearing Loans and Borrowings	12	6,375,000,000	8,250,000,000
Repayment of Interest Bearing Loans and Borrowings	12	(7,050,000,000)	(8,388,000,000)
Settlement of Lease Liabilities		(38,497,791)	(40,281,173)
Net Cash Flows Used in Financing Activities		(713,497,791)	(178,281,173)
Net Increase in Cash and Cash equivalents		89,850,347	357,309,770
Cash and Cash equivalents at the beginning of the year	16	19,256,901	(338,052,869)
Cash and Cash equivalents at the end of the year	16	109,107,249	19,256,901

The Accounting Policies and Notes on pages 17 through 41 form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

1.1 General

Morison Limited- ("Company") is a Public Limited Liability Company, incorporated and domiciled in Sri Lanka. The registered office is located at "Hemas House", No. 75, Braybrooke Place, Colombo 2 and the principal place of business of the Company is the same.

1.2 Principal Activities and Nature of Operations

During the year, the principal activities of the Company - Manufacturing, Importing and distribution of pharmaceuticals, medical aid, diagnostics reagent and Equipments, cosmetics and other consumer products.

1.3 Parent and Ultimate Parent Entity

The Company's parent undertaking is Hemas Manufacturing (Private) Limited with the Company's ultimate parent undertaking and controlling party being Hemas Holdings PLC, incorporated in Sri Lanka.

1.4 Date of Authorization for Issue

The financial statements of Morison Limited for the year ended 31 March 2025 were authorized for issue in accordance with a resolution of the Board of Directors on 22nd May 2025.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 General Accounting Policies

2.1.1 Statement of Compliance

The Financial Statements of Morison Limited comprise the Statement of Financial Position and the Statement of Profit or Loss, Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows, together with the Accounting Policies and Notes to the Financial Statements.

These financial statements are prepared in accordance with the Sri Lanka Accounting Standards laid down by the Institute of Chartered Accountants of Sri Lanka, and in compliance with the requirements of the Companies Act No. 7 of 2007.

2.1.2 Going Concern

The Board of Directors has made an assessment on the Company's ability to continue as a going concern based on the most recent information available and is satisfied that it has the resources to continue in business for the foreseeable future. Considering a wide range of factors including history of stable operations, liquidity position, availability of external funding sources, defensive cashflows and the initiatives taken to strengthen risk monitoring, the Management is satisfied that the going concern basis is appropriate. Therefore, the Financial Statements of the Group continue to be prepared on a going concern basis.

2.1.3 Basis of Preparation

The financial statements have been prepared on an accrual basis and under the historical cost convention which are stated as fair value.

The financial statements are presented in Sri Lankan Rupees.

2.1.4 Comparative Information

The accounting policies have been consistently applied by the Company and, are consistent with those used in the previous year. Previous year's figures and phrases have been re-arranged whenever necessary to conform to current presentation.

2.2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.2.1 Amalgamation and Consolidation

Morison Limited merged with its Subsidiary, M.S.J. Industries (Ceylon) (Private) Limited with effect from 02 July 2018.

The financial statements of Compak Morison (Lanka) Limited, have been excluded from consolidation from the year 1998 under Section 146 (2) B (ii) of the Companies Act. No 17 of 1982 and under the Section 153 (6) (B) of the Companies Act No.7 of 2007.

As per the letter given by Messrs. Julius & Creasy, on February 11, 1998, the movable and immovable properties of Compak Morison (Lanka) Limited, which were under mortgage to the National Development Bank (NDB) were handed over to the NDB in exercise of the rights of parate execution, NDB having advertised the property for sale in the public auction brought it in, at the auction towards the claim of NDB.

2.2.2 Foreign Currency Translation

The Financial Statements are presented in Sri Lankan Rupees, which is the Company's functional and presentation currency. Transactions in foreign currencies are initially recorded at the functional currency rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the reporting date. All differences are taken to the income statement.

Non monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

2.2.3 Taxation

a) Current Income Tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date in the countries where the Company operates and generates taxable income.

Current income taxes relating to items recognized directly equity is also recognized in equity and not in the Statement of Profit or Loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations

Notes to the Financial Statements

are subject to interpretation and establishes provisions where appropriate.

Provision for taxation is made on the basis of the accounting profit for the year, as adjusted for taxation purposes, in accordance with the provisions of the Inland Revenue Act No. 24 of 2017, effective from 01 April 2018, and subsequent amendments thereto.

Management has used its judgement in the application of tax laws including transfer pricing regulations involving identification of associated undertakings, estimation of the respective arm's length prices and selection of appropriate pricing mechanism.

b) *Deferred Tax*

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognised for all taxable temporary differences, except:

- Where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- Where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the

deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognized directly in equity are also recognized in equity and not in the statement of profit or loss.

Deferred tax assets and liabilities are set off if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

c) *Sales Tax*

Revenues, expenses and assets are recognised net of the amount of sales tax, except:

- Where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable
- Receivables and payables are stated with the amount of sales tax included. The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

2.2.4 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

The Company only reassesses whether a contract is, or contains, a lease subsequent to initial recognition if the terms and conditions of the contract are changed.

Company as a lessee

Right of use assets

The Company recognises right of use assets at the commencement date of the lease, when the underlying asset is available for use. Right of use assets are measured at cost, less any accumulated

depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right of use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Company is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right of use assets are depreciated on a straight-line basis over the shorter of its estimated useful life or the lease term. If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. Right of use assets are subject to impairment.

Right of use assets are amortised on the straight line basis over 2 – 27 years of lease term.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset. The Company's lease liabilities are included in Interest-bearing loans and borrowings

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date. It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

Company as a lessor

Diagnostics instruments are placed in third parties to purchase reagents necessary for such instrument with monthly minimum commitment value through finance lease arrangement. Finance lease assets are reported as receivables at an amount equal to the net investment in the lease. Lease income from finance leases is recognised over the term of the lease based on the effective interest rate method.

2.2.5 Borrowing Costs

Borrowing costs are recognized as an expense in the year in which they are incurred, except to the extent where borrowing costs that are directly attributable to the acquisition, construction, or production of an asset that necessarily takes a substantial period of time to

get ready for its intended use or sale, are capitalized as part of the respective asset. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

The interest capitalized is calculated using Company's weighted average cost of borrowing after adjusting for borrowings associated with specific developments. Where borrowings are associated with specific developments, the amounts capitalized is the gross interest incurred on those borrowings less any investment income arising on their temporary investments. Interest is capitalized from the commencement of the development work until the date of practical completion. The capitalization of finance costs is suspended if there are prolonged periods when development activity is interrupted.

2.3 ASSETS AND BASES OF THEIR VALUATION

Assets classified as current assets in the Statement of Financial Position are cash and those which are expected to be realised in cash during the normal operating cycle of the Company's business or within one year from the reporting date.

Assets other than current assets are those which the Company intends to hold beyond a period of one year from the reporting date.

2.3.1 Property, Plant and Equipment

(1) Valuation

Property, Plant and Equipment is stated at cost except for land and building, net of accumulated depreciation and/or accumulated impairment losses, if any. Such cost includes the cost of replacing component parts of the Property, Plant and Equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of Property, Plant and Equipment are required to be replaced at intervals, the Company derecognises the net book value of replaced part, and recognises the new part with its own associated useful life and depreciation. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the Statement of Profit or Loss as incurred.

Capital expenditure incurred in relation to fixed assets which are not completed as at the Reporting date are shown as capital work-in-progress and is stated at cost less Impairment. On completion, the related assets are transferred to property, plant and equipment. Depreciation on such assets commences when the assets are ready for their intended use.

When items of Property, Plant and Equipment are subsequently revalued, the entire class of such assets is revalued. Any revaluation surplus is recognised in Other Comprehensive Income and accumulated in equity in the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in the Statement of Profit or Loss, in which case the increase is recognised in the Statement of Profit or Loss. A revaluation deficit is recognised in the Statement of Profit or Loss,

Notes to the Financial Statements

except to the extent that it offsets an existing surplus on the same asset recognised in the asset revaluation reserve.

The Company has adopted a policy of revaluing land and building by professional valuers at least every three years unless otherwise there are indications that the fair value of the land and building differs materially from its carrying values.

The valuation methodology adopted and the key assumptions used to determine the fair value of the properties and sensitivity analyses are provided in Note 3

Accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings.

(2) Cost

Cost of Property, Plant & Equipment is the cost of acquisition or construction together with any expenses incurred in bringing the assets to its working condition for its intended use.

Expenditure incurred for the purpose of acquiring, extending or improving assets of a permanent nature by means of which to carry on the business or to increase the earning capacity of the business has been treated as capital expenditure.

(3) Depreciation

The provision for depreciation is calculated by using a straight line method on the cost or valuation of all Property, Plant & Equipment other than freehold land, in order to write off such amounts over the estimated useful lives.

The principal annual rates used are:

Freehold Buildings	10-40 Years
Plant and Machinery	5-25 Years
Furniture and Fittings	5-10 Years
Motor Vehicles	5 Years
Office Equipment	2-5 Years
Computer Hardware	2-5 Years
Office Software	5 Years

Depreciation of an asset begins when it is available for use whereas depreciation of an asset is ceased at the earlier of the date that the asset is classified as held for sale and the date that the asset is derecognized.

The appropriateness of useful lives of the assets and the residual value is assessed annually.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

2.3.2 Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is reflected in the statement of profit or loss in the year in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or infinite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life is reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognized in the statement of profit or loss in the expense category consistent with the function of the intangible asset.

Intangible assets with infinite useful lives are tested for impairment annually either individually or at the cash generating unit level. Such intangibles are not amortised. The useful life of an intangible asset with an infinite life is reviewed annually to determine whether infinite life assessment continues to be supportable.

If not, the change in the useful life assessment from infinite to finite is made on a prospective basis.

2.3.3 Non-current assets held for sale

The Company classifies non-current assets and disposal groups as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset (disposal group), excluding finance costs and income tax expense.

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset or disposal group is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant

changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Property, plant and equipment and intangible assets are not depreciated or amortised once classified as held for sale.

Assets and liabilities classified as held for sale are presented separately as current items in the statement of financial position.

2.3.4 Financial Assets and Liabilities

2.3.4.1 Financial Assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

Financial assets at amortised cost (debt instruments)

The Company measures financial assets at amortised cost if both of the following conditions are met:

The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows

The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Company's financial assets at amortised cost includes trade receivables, loans to an employees, loans to related parties and other investments included under other financial assets.

De-recognition

A financial asset is de-recognised when:

- The rights to receive cash flows from the asset have expired.
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all of the risks and rewards of the asset nor transferred control of it, the asset is recognised to the extent of the Company's continuing involvement in it.

Impairment of financial assets

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables and contract assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

Notes to the Financial Statements

2.3.4.2 Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, carried at amortised cost. This includes directly attributable transaction costs.

The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

Subsequent measurement

The measurement of financial liabilities depends on their classification as follows:

- Loans and borrowings

This is the category most relevant to the Company. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss. This category generally applies to interest-bearing loans and borrowings.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.3.5 Inventories

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and conditions are accounted for as follows:

Raw materials: Purchase cost on weighted average cost of capital.

Finished goods and work in progress: Cost of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity but excluding borrowing costs.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

2.3.6 Cash and cash equivalents

Cash and cash equivalents are cash in hand, demand deposits and short-term highly liquid investments, readily convertible to known amounts of cash and subject to insignificant risk of changes in value.

For the purpose statement of cash flow, cash and cash equivalents consist of cash in hand and deposits in banks net of outstanding bank overdrafts. Investments with short maturities (including investment in money market funds) i.e. three months or less from the date of acquisition are also treated as cash equivalents.

2.3.7 Impairment of non-financial assets

The Company assesses at each reporting date whether there is any objective evidence that a non-financial asset or a group of non-financial assets is impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the group of non-financial asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash generating unit's fair value less costs to sell or its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of non-financial assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

2.4 LIABILITIES AND PROVISIONS

Liabilities classified as current liabilities in the Statement of Financial Position are those obligations payable on demand or within one year from the reporting date. Items classified as non-current liabilities are those obligations which become payable beyond a period of one year from the reporting date. All known liabilities have been accounted for in preparing these Financial Statements. Provisions and liabilities are recognised when the Company has a legal or constructive obligation as a result of past events and it is probable that an outflow of economic benefits will be required to settle the obligation.

2.4.1 Retirement Benefit Obligations

a) Defined Contribution Plans – Employees' Provident Fund & Employees' Trust Fund

Employees are eligible for Mercantile Service Provident Society Fund (MSPS) Contributions and Employees' Trust Fund Contributions in line with the respective statutes and regulations in Sri Lanka.

The Company contributes 12 % and 3% of gross emoluments of employees to Employees' Provident Fund and Employees' Trust Fund respectively.

Defined Benefit Plan – Gratuity

A defined benefit plan is a post-employment benefit plan, other than a defined contribution plan. The liability recognised in the financial statements in respect of defined benefit plans are calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. Any unrecognized past service costs and the fair value of any plan assets are deducted.

The valuation is performed annually by the management by using independent actuary of each company, using the projected unit credit method in accordance with LKAS 19, “Employee Benefits”.

The Company recognises all actuarial gains and losses arising from defined benefit plans immediately in other comprehensive income and all expenses related to defined benefit plans in personnel expenses in the Statement of Profit or Loss.

The key assumptions used in the computation are stated in the Note 13 to the Financial Statements.

This liability is not externally funded and the item is grouped under non-current liabilities in the Statement of Financial Position.

2.4.2 Capital Commitments and Contingencies

All material capital commitments and contingent liabilities which exist as at the reporting date are disclosed in the respective notes to the Financial Statements.

2.5 STATEMENT OF PROFIT OR LOSS**(a) Revenue**

Revenue from contracts with customers is recognised when control of the goods are transferred to the customer at an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods.

SLFRS 15 establishes a five-step model to account for revenue arising from contracts with customers and requires that revenue be recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods to a customer.

SLFRS 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying each step of the model to contracts with their customers. The standard also specifies the accounting for the incremental costs of obtaining a contract and the costs directly related to fulfilling a contract.

In determining the transaction price for the revenue contracts, the Company considers the effects of variable consideration, the existence of significant financing components, non-cash consideration, and consideration to the customer (if any)

Variable Consideration

If the consideration in a contract includes a variable amount, the Company estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognized will not occur when the associated uncertainty with the variable consideration is subsequently resolved. Some revenue contracts in the Consumer and Healthcare segments in the Company provide customers with a right to return, rebates, discounts and consideration payable to the customers. These give rise to variable consideration.

Turnover based tax

The Company pays turnover based taxes including value added tax in accordance with the respective statutes.

Accounting Judgement, Estimate and Assumption

The Company applied the following judgements that significantly affect the determination of the amount and timing of revenue from contracts with customers:

- Principal versus agent considerations
In determining whether the Company is the principal or the agent pertaining to the certain revenue contracts the Company has evaluated who has control of the good before transferring it to the customer;

The following factors also have being considered;

- The primarily responsibility for fulfilling the promise to provide the specified good or the service.
- Inventory risk before or after the specified good has been transferred to the customer
- The discretion in establishing the price for the specified equipment.
- Based on the above factors if the Company concludes that it does have control of the good before transferring it to the customer, the Company acts as the principal in which case revenue will be recognized in gross and if the Company does not have the control of the good before transferring it to the customer, it will recognize revenue on the contract on net basis as an agent.

Determining method to estimate variable consideration and assessing the constraint

Certain revenue contracts especially in Consumer and Healthcare segments include a right of return, rebates and customer incentives that rise to variable consideration. In estimating the variable consideration, the Company is required to use either the expected value method or the most likely amount method based on which method better predicts the amount of consideration to which it will be entitled.

Notes to the Financial Statements

Evaluation of point of transfer of control to the customer under the recognise revenue

The following factors were considered in determining the point of transfer of control to the customer.

- The entity has a present right to payment for the asset
- The customer has legal title to the asset
- The entity has transferred physical possession of the asset
- The customer has the significant risks and rewards of ownership of the asset
- The customer has accepted the asset
- Whilst the above indicators assist in the determination of transfer of control, none of the indicators above are meant to individually determine whether control has been transferred. Further not all of them must be present. Hence the above evaluation requires significant judgement.

Goods transferred at a point in time

Under SLFRS 15, revenue is recognised upon satisfaction of performance obligation. The revenue recognition occurs at a point in time when control of the asset is transferred to the customer, generally on delivery of the goods.

Rendering of Services

Revenue from rendering of services is recognised in the accounting period in which the services are rendered or performed.

Interest Income

For all financial instruments measured at amortised cost and interest bearing financial assets classified as available for sale, interest income or expense is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability. Interest income is included in finance income in the statement of profit or loss.

Rental Income

Rental income is recognized on an accrual basis.

Gains and Losses

Net gains and losses of a revenue nature on the disposal of Property, Plant & Equipment and other non current assets including investments are accounted for in the statement of profit or loss, after deducting from proceeds on disposal, the carrying amount of the assets and related selling expenses. On the disposal of revalued Property, Plant and Equipment, the amount remaining in the Revaluation Reserve, relating to that particular asset is transferred directly to Retained Earnings.

Gains and losses arising from activities incidental to the main revenue generating activities and those arising from a group of similar transactions which are not material, are aggregated, reported and presented on a net basis.

Other Income

Other income is recognized on an accrual basis.

2.5.1 Expenditure Recognition

The expenses are recognized on an accrual basis. All expenditure incurred in the ordinary course of business and in maintaining the Property, Plant & Equipment in a state of efficiency has been charged to income in arriving at the profit for the year.

For the purpose of presentation of the statement of profit or loss, the Directors are of the opinion that "function of expenses" method presents fairly the elements of the Company's performance, and hence such presentation method is adopted.

2.6 RELATED PARTY DISCLOSURES

Disclosures are made in respect of related party transactions in accordance with LKAS 24.

2.7 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of financial statements in conformity with Sri Lanka Accounting Standards requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses.

The estimates and underlying assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Estimates/Judgements made by management in the application of Sri Lanka Accounting Standards that have a significant effect on the financial statements are mentioned below.

	Policy	Note
Property, plant & equipment	2.3.1	3
Valuation and depreciation	2.3.1	3
Impairment of assets	2.3.4/2.3.7	3
Employee benefit liabilities	2.4.1	13
Financial Instruments	2.3.4	9

2.8 CURRENT VERSUS NON-CURRENT CLASSIFICATION

The Company presents assets and liabilities in statement of financial position based on current/non-current classification. An asset as current when it is:

- Expected to be realised or intended to sell or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period Or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- it is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period Or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period
- The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

2.9 FAIR VALUE MEASUREMENT

The Company measures financial instruments such as investment in equity instruments, and non-financial assets such as Land and buildings, at fair value at each reporting date. Fair value related disclosures for financial instruments and non-financial assets that are measured at fair value or where fair values are disclosed are summarised in the following notes:

Disclosures for valuation methods, significant estimates and assumptions	Note 3
Quantitative disclosures of fair value measurement hierarchy	Note 3
Property, plant and equipment under revaluation model	Note 3

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as Land. Involvement of external valuers is decided upon annually by the Management after discussion with the Company's Audit Committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained.

At each reporting date, the Management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Management presents the valuation results to the Audit Committee includes a discussion of the major assumptions used in the valuations.

The Management, in conjunction with the Company's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

Notes to the Financial Statements

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

2.10 NEW STANDARDS AND INTERPRETATIONS BUT NOT YET EFFECTIVE

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the financial statements are disclosed below. The Company intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

Lack of exchangeability – Amendments to LKAS 21

The amendments specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking.

The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments will be effective for annual reporting periods beginning on or after 1 January 2025. Early adoption is permitted, but will need to be disclosed. When applying the amendments, an entity cannot restate comparative information.

3. PROPERTY, PLANT AND EQUIPMENT

3.1

Year ended 31 March 2025

	Freehold Land	Freehold Buildings	Buildings on Leasehold Land	Plant and Machinery	Motor Vehicle	Office Equipment's	Furniture and Fittings	Capital Work in Progress	Computer Hardware	Computer Software	Total
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
3.1.1 Cost or Valuation											
As at 01 April 2024	494,800,000	269,550,000	3,417,615,368	2,473,933,604	36,309,580	203,866,619	107,535,777	90,402,535	77,335,095	51,148,886	7,222,497,462
Additions	-	-	-	-	-	-	-	254,463,772	-	-	254,463,772
Transfers	-	2,872,772	280,674	156,605,327	-	7,021,445	2,301,158	(174,807,875)	5,726,498	-	-
Disposal	-	-	-	(13,927,768)	(8,848,107)	(2,825,945)	(1,148,906)	(569,875)	(16,317,135)	(105,379)	(43,743,114)
Increase due to Revaluation	29,346,800	16,513,368	389,567,657	-	-	-	-	-	-	-	435,427,825
Transfers due to Revaluation	-	(10,147,740)	(91,144,115)	-	-	-	-	-	-	-	(101,291,855)
Provision for Impairment	-	-	-	-	-	-	-	(25,309,862)	-	-	(25,309,862)
As at 31 March 2025	524,146,800	278,788,400	3,716,319,584	2,616,611,164	27,461,474	208,062,119	108,688,029	144,178,695	66,744,458	51,043,507	7,742,044,229

3.1.2 Accumulated Depreciation

As at 01 April 2024	-	-	-	667,714,718	36,057,516	42,367,657	47,339,012	-	52,539,320	31,724,684	877,742,907
Charge for the year	-	10,147,740	91,144,115	175,578,520	252,065	14,000,379	12,282,418	-	9,402,443	7,519,032	320,326,712
Transfers due to Revaluation	-	(10,147,740)	(91,144,115)	-	-	-	-	-	-	-	(101,291,855)
Disposals	-	-	-	(12,766,902)	(8,848,107)	(2,807,297)	(1,106,031)	-	(16,317,135)	(105,379)	(41,950,850)
As at 31 March 2025	-	-	-	830,526,337	27,461,474	53,560,739	58,515,400	-	45,624,628	39,138,337	1,054,826,915

3.1.3 Carrying Value

As at 31 March 2025	524,146,800	278,788,400	3,716,319,584	1,786,084,827	-	154,501,379	50,172,629	144,178,695	21,119,830	11,905,171	6,687,217,314
As at 31 March 2024	494,800,000	269,550,000	3,417,615,368	1,806,218,886	252,064	161,498,961	60,196,764	90,402,535	24,795,775	19,424,203	6,344,754,555

3.1.4 During the financial year, the Company acquired Property, Plant and Equipment to an aggregate value of Rs.254,463,772/- (2024 - Rs.123,599,200/-) Cash Payments amounting to Rs. 254,463,772/- (2024 - Rs.72,226,380/-) were made during the year for the purchase of Property, Plant and Equipment.

3.1.5 The land and buildings belonging to Morison Limited, situated at No. 126 and 126/2, Aluthmawatha Road, Colombo 15 and Building on leasehold land at Nanotechnology Industrial Park,Pitipana North, Homagama were revalued during the financial year ended 31st March 2025 by M/S Perera Sivakantha & Company, an independent Chartered valuer. The results of such revaluation were incorporated in these financial statements from its effective date which is 31 March 2025. The surplus arising from the revaluation was transferred to the revaluation reserve.

Notes to the Financial Statements

Location	Extent	Method of Valuation	Significant unobservable inputs / Range Sensitivity		Value	Level of Fair Value Hierarchy	Valuation Date
Land at Aluthmawatha	27.78 P	Investment Method	Rate of Return	7%	Rs. 6,300,000	Level 3	31.03.2025
Building at Aluthmawatha	21,930 Sq ft			+ 0.5% 291 Mn - 0.5% 336 Mn	Rs. 110 - Rs. 280		
Land at Aluthmawatha	1R -19.15P		Rate of Return	6.5%	Rs. 6,300,000		
Building at Aluthmawatha	21,901 Sq ft	Investment Method		+ 0.5% 456 Mn - 0.5% 532 Mn	Rs. 140 - Rs. 280	Level 3	31.03.2025
Building on Leasehold land at Pitipana, Homagama	113,310 Sq ft	Investment Method	Rate of Return	8.5% +0.5% 4,110 Mn -0.5% 4,563 Mn	Rs. 9,000 - Rs. 41,000	Level 3	31.03.2025

The carrying amount of revalued assets that would have been included in the financial statements had the assets been carried at cost less depreciation is as follows;

Class of Asset	Cost Rs.	Cumulative Depreciation if assets were carried at cost Rs.	Net Carrying Amount 2025 Rs.	Net Carrying Amount 2024 Rs.
Freehold Land	218,030,118	-	218,030,118	218,030,118
Freehold Buildings	2,155,797,525	(182,553,641)	1,973,243,884	2,010,468,996

4. RIGHT OF USE ASSETS

4.1 Amounts recognised in the statement of financial position and income statement

Set out below, are the carrying amounts of the Company's right of use assets and lease liabilities and the movements for the period ended 31 March 2025.

Right of Use Assets	2025 Rs.	2024 Rs.
Cost		
At the beginning of the year	86,655,514	28,576,936
Additions	-	59,856,397
Transfers & Reassessments	-	28,445,610
Amortisation	(31,216,749)	(30,223,429)
At the end of the year	55,438,765	86,655,514
Lease Liabilities		
At the beginning of the year	96,897,853	34,997,556
Additions	-	59,856,397
Interest expense	11,789,637	13,879,463
Transfers & Reassessments	-	28,445,610
Payments	(38,497,791)	(40,281,173)
Net Carrying Value	70,189,699	96,897,853
Current	7,355,677	34,602,336
Non-current	62,834,022	62,295,517
Total	70,189,699	96,897,853

The following are the amounts recognised in profit or loss:

	2025 Rs.	2024 Rs.
Right of Use Assets		
Amortisation of right-of-use assets	31,216,749	30,223,428
Interest expense on lease liabilities	11,789,637	13,879,463
Total amount recognised in profit or loss	43,006,386	44,102,890

5. INTANGIBLE ASSETS

	2025 Rs.	2024 Rs.
Computer Software		
As at 1 April	15,269,628	2,940,393
Addition made during the year	-	18,272,434
Amortisation	(3,654,487)	(5,943,199)
As at 31 March	11,615,141	15,269,628

6. OTHER FINANCIAL ASSETS

	2025 Rs.	2024 Rs.
Loans to Company Employees:		
Balance at the Beginning of the Year	8,866,575	-
Loans Granted During the Year	6,025,000	9,550,000
Loans Recovery During the Year	(630,533)	-
Less: Intercompany Transfer	(8,305,768)	(683,425)
Balance at the End of the Year	5,955,273	8,866,575
Non Current	5,090,855	7,461,083
Current	864,418	1,405,492
Total	5,955,273	8,866,575

7. LEASE RECEIVABLE

7.1 Diagnostics instruments are leased to third parties through finance lease arrangements. Such assets are reported as Lease receivables at an amount equal to the net investment in the lease. Lease income from finance leases is recognised over the term of the lease based on the effective interest rate method.

	Gross Investment in lease		Present value of minimum lease receipts	
	2025 Rs.	2024 Rs.	2025 Rs.	2024 Rs.
Between one and five years	24,151,417	48,028,810	22,528,892	42,066,645
Within one year	19,560,998	35,823,954	17,213,030	32,483,790
	43,712,415	83,852,764	39,741,922	74,550,435

Notes to the Financial Statements

8. INVENTORIES

	2025 Rs.	2024 Rs.
Raw Materials and Packing Material	781,333,933	734,662,198
Work in Progress	37,923,128	86,021,493
Finished Goods & Consumables	713,648,418	1,391,816,207
Goods in Transit	88,119,512	155,662,399
	1,621,024,992	2,368,162,297
(-) Provision for Obsolete Stocks (Note 8.1)	(134,257,551)	(145,215,905)
	1,486,767,441	2,222,946,392

8.1 Provision for Obsolete Stocks

	2025 Rs.	2024 Rs.
Balance as at 1st April	145,215,905	90,953,094
Provision made/ (Reversals) during the year	(10,958,354)	54,262,811
Balance as at 31st March	134,257,551	145,215,905

9. TRADE AND OTHER RECEIVABLES

	2025 Rs.	2024 Rs.
Trade Receivables - Others	1,553,531,517	2,063,008,605
Trade Receivables - Related Parties (Note 9.1)	797,155,466	123,388,877
Less: Provision for Impairment (Note 9.2)	(60,248,186)	(78,831,640)
	2,290,438,797	2,107,565,842
Other Receivables - Others	97,636,494	117,628,111
Less: Provision for Impairment	(16,373,099)	(12,556,485)
	2,371,702,192	2,212,637,469

9.1 Trade Debtors - Related Parties

	Relationship	2025 Rs.	2024 Rs.
Hemas Capital Hospital (Pvt) Ltd	Group Company	3,978,916	7,960,135
Hemas Hospitals (Pvt) Ltd	Group Company	11,979,810	5,891,658
Hemas Pharmaceuticals (Pvt) Ltd	Group Company	626,578,931	79,198,266
Hemas Surgicals & Diagnostics (Pvt) Ltd	Group Company	138,530,397	76,437
Hemas Manufacturing (Pvt) Ltd	Parent Company	227,521	143,233
Lifeconnect Solutions (Pvt) Ltd.	Group Company	15,859,891	30,119,148
		797,155,466	123,388,877

9.2 Reconciliation of Provision for Impairment of Trade Receivables

	2025 Rs.	2024 Rs.
Balance as at 1st April	78,831,640	27,012,718
Provision made/(Reversal)during the year	(18,583,454)	51,818,922
Balance as at 31st March	60,248,186	78,831,640

9.3 As at 31 March, the ageing analysis of trade receivables, is as follows:

	Total Rs.	Neither past due nor impaired Rs.	Past due but not impaired				
			< 30 days Rs.	30-60 days Rs.	61-90 days Rs.	91-120 days Rs.	>120 days Rs.
2025	2,290,438,797	2,057,863,346	124,466,662	22,875,281	11,098,440	33,948,098	40,186,970
2024	2,107,565,842	1,467,145,217	251,438,609	155,577,890	102,963,328	94,542,289	35,898,509

10. STATED CAPITAL

	2025		2024	
	Number	Rs.	Number	Rs.
Fully Paid Ordinary Shares	5,808,290	6,182,310	5,808,290	6,182,310
Fully Paid Non-Voting Ordinary Shares	1,742,490	1,742,490	1,742,490	1,742,490
	7,550,780	7,924,800	7,550,780	7,924,800

10.1 Rights, Preference and Restrictions of Classes of Capital

The Non-Voting shares are ranked pari passu with the existing Ordinary Shares of the Company including the right to participate in any dividend declared after the date of the issue, but excluding the right to vote.

11. OTHER COMPONENTS OF EQUITY

	2025 Rs.	2024 Rs.
Summary		
Revaluation Reserve (Note 11.1)	2,006,722,538	1,701,923,058
	2,006,722,538	1,701,923,058

11.1 Revaluation Reserve

	2025 Rs.	2024 Rs.
On: Property, Plant and Equipment		
As at 1 April	1,701,923,058	1,509,275,625
Revaluation surplus during the year	435,427,825	275,210,619
Deferred Tax effects on revaluation during the year	(130,628,348)	(82,563,185)
As at 31 March	2,006,722,538	1,701,923,058

Notes to the Financial Statements

12. INTEREST BEARING LOANS AND BORROWINGS

12.1

	2025 Rs.	2024 Rs.
Current Interest Bearing Loans and Borrowings		
Term Loans (Note 12.1.1)	1,450,000,000	1,625,000,000
Bank Overdrafts (Note 16.2)	61,332,672	263,092,635
	1,511,332,672	1,888,092,635
Non-current Interest Bearing Loans and Borrowings		
Bank Loans (Note 12.1.1)	925,000,000	1,425,000,000
	925,000,000	1,425,000,000

12.1.1 Term Loans

	31.03.2024 Rs.	Obtained Rs.	Repayment Rs.	31.03.2025 Rs.	Current Rs.	Non-current Rs.
Commercial Bank of Ceylon PLC	1,850,000,000	-	(425,000,000)	1,425,000,000	500,000,000	925,000,000
HSBC	1,200,000,000	-	(1,200,000,000)	-	-	-
Hatton National Bank	-	3,450,000,000	(3,150,000,000)	300,000,000	300,000,000	-
Nation Trust Bank	-	600,000,000	(600,000,000)	-	-	-
Commercial Bank of Ceylon PLC-Short Term Loan	-	2,325,000,000	(1,675,000,000)	650,000,000	650,000,000	-
	3,050,000,000	6,375,000,000	(7,050,000,000)	2,375,000,000	1,450,000,000	925,000,000

12.2 Terms and conditions of Bank Loan

Details	Nature of the Facility	Interest Rate	Balance 2025 (Rs.)	Repayment Term	Security
Commercial Bank of Ceylon PLC	Term Loan Facility of LKR 2 Bn	First 2 Years 7.25% p.a. Next 4 Years 7.75% p.a. (Fixed)	1,425,000,000	1st & 2nd year grace period, 3rd year 4 Quarters 50Mn each, 4th & 5th year 8 Quarters 125Mn each, 6th year 4 Quarters Rs 200Mn each.	Not applicable
HNB	Short Term Loan Facility of LKR 1 Bn	Market Rate	300,000,000	At Maturity	Not applicable
Commercial Bank of Ceylon PLC-Short Term Loan	Short Term Loan Facility of LKR 1 Bn	Market Rate	650,000,000	At Maturity	Not applicable

13. RETIREMENT BENEFIT OBLIGATION

	2025 Rs.	2024 Rs.
Gratuity		
As at 01 April	122,622,820	113,268,394
Current Service Cost	12,335,651	11,279,968
Interest Cost on Benefit Obligation	14,837,361	20,388,311
Actuarial Loss/(Gain) for the year	2,927,474	(2,068,444)
Payments During the Year	(26,230,765)	(20,245,410)
Liability Transferred Out	(3,391,442)	-
As at 31 March	123,101,099	122,622,820

13.1	Amounts charged to profit or loss					Remeasurement gains/(losses) in other comprehensive income				
	As at 01 April 2024 Rs.	Current Service Cost Rs.	Past Service Cost Rs.	Net interest Rs.	Sub-total included in profit or loss Rs.	Benefits paid Rs.	Actuarial changes arising from changes in assumptions Rs.	Experienc e adjustments Rs.	Sub total included in OCI Rs.	As at 31 March 2025 Rs.
2025	122,622,820	12,335,651	-	14,837,361	27,173,012	(26,230,765)	2,927,474	-	2,927,474	126,492,541
Transfer due to Liability Transferred	-	-	-	-	-	-	-	-	-	(3,391,442)
	122,622,820	12,335,651	-	14,837,361	27,173,012	(26,230,765)	2,927,474	-	2,927,474	123,101,099
2024	113,268,394	11,279,968	-	20,388,311	31,668,279	(20,245,410)	(2,068,444)	-	(2,068,444)	122,622,820
Transfer due to Liability Transferred	-	-	-	-	-	-	-	-	-	-
	113,268,394	11,279,968	-	20,388,311	31,668,279	(20,245,410)	(2,068,444)	-	(2,068,444)	122,622,820

13.2 Messrs. K.A. Pandith Consultants and Actuaries, carried out an actuarial valuation of the defined benefit plan on 31 March 2025. Appropriate compatible assumptions were used in determining the cost of retirement benefits.

The principal assumptions used in determining defined benefit obligation are shown below:

	2025	2024
Discount Rate	10%	12%
Salary Increment	8%	10%
Retirement Age	58 - 60 years	57 - 60 years

13.3 Sensitivity of assumptions used

	Discount Rate Rs.	Discount Rate Rs.
Effect on the defined benefit obligation liability		
Increase by one percent	(4,232,082)	(4,511,651)
Decrease by one percent	4,610,200	4,941,713

13.4 Due to the prevailing economic conditions, the management has considered different scenarios for the possible changes in the assumptions used in valuing the retirement benefit obligation and concluded that the impact to the retirement benefit obligation from those possible changes are not material.

13.5 Maturity Analysis of the Benefits Payments

	2025	2024
1st Following Year	26,453,201	23,839,342
2nd Following Year	20,858,116	18,875,959
3rd Following Year	18,374,571	22,236,444
4th Following Year	15,611,214	15,942,830
5th Following Year	14,412,808	13,993,383
Sum of Years 6 to 10	55,519,908	61,723,487
Sum of Years 11 and Above	51,587,908	85,481,822

Notes to the Financial Statements

14. TRADE AND OTHER PAYABLES

	2025 Rs.	2024 Rs.
Trade Payables - Local others	106,567,171	60,563,042
- Related Parties (Note 14.1)	5,716,841	1,212,637
Foreign Bills Payable	885,805,836	1,207,351,150
Non Trade Payables - Related Parties (Note 14.2)	51,669,644	55,168,283
Non Trade Creditors including Accrued Expenses	532,982,826	662,411,894
	1,582,742,318	1,986,707,006

14.1 Trade Payables - Related Parties

	Relationship	2025 Rs.	2024 Rs.
Hemas Pharmaceutical (Pvt) Ltd	Group Company	5,601,341	1,108,637
Hemas Hospitals (Pvt) Ltd	Group Company	115,500	104,000
		5,716,841	1,212,637

14.2 Other Payables - Related Parties

	Relationship	2025 Rs.	2024 Rs.
Hemas Holdings PLC	Ultimate Parent	21,775,486	19,312,530
Hemas Corporate Services (Pvt) Ltd	Group Company	1,237,874	887,828
Hemas Manufacturing (Pvt) Ltd	Parent Company	-	16,485,018
Hemas C O E (Pvt) Ltd.	Group Company	2,795,173	967,416
Atlas Axillia Co (Pvt) Ltd	Group Company	113,097	315,749
Hemas Development (Pvt) Ltd	Group Company	18,891,537	13,174,985
Hemas Ecopower (Pvt) Ltd	Group Company	6,856,478	4,024,757
		51,669,644	55,168,283

15. DIVIDENDS PAYABLE

	2025 Rs.	2024 Rs.
Unclaimed Dividends	10,216,176	10,216,176
	10,216,176	10,216,176

16. CASH AND CASH EQUIVALENTS

	2025 Rs.	2024 Rs.
16.1 Favourable Cash and Cash Equivalents		
Cash at Banks and in Hand	70,439,921	182,349,536
Investment in Short Term Deposits	100,000,000	100,000,000
	170,439,921	282,349,536

	2025 Rs.	2024 Rs.
16.2 Unfavourable Cash and Cash Equivalents		
Bank Overdrafts	(61,332,672)	(263,092,635)
Total Cash and Cash Equivalents	109,107,249	19,256,901

17. REVENUE

	2025 Rs.	2024 Rs.
Goods transfers at a point in time	8,058,449,655	7,317,660,719
	8,058,449,655	7,317,660,719

18. OTHER OPERATING INCOME AND GAINS

	2025 Rs.	2024 Rs.
Profit on Disposal of Property, Plant and Equipment	2,150,000	270,000
Sundry Income	2,463,633	2,867,926
	4,613,633	3,137,926

19. FINANCE COST AND INCOME

	2025 Rs.	2024 Rs.
19.1 Finance Cost		
Interest Expense on Overdrafts	9,799,843	19,549,994
Interest Expense on Interest Bearing Loans and Borrowings	250,801,126	404,779,585
Finance Charges on Lease Liabilities	11,789,637	13,879,463
Exchange (Gain)/Loss - Realized	(38,098,063)	(59,435,222)
Exchange Loss - Unrealized	19,513,754	16,738,707
	253,806,297	395,512,528

	2025 Rs.	2024 Rs.
19.2 Finance Income		
Income from Investments		
Interest income from Lease receivable	687,418	733,991
Return on investment in Fixed Deposits	16,895,738	13,177,671
	17,583,156	13,911,662

Notes to the Financial Statements

20. PROFIT BEFORE TAX**Stated after Charging /Crediting**

	2025 Rs.	2024 Rs.
Included in Cost of Sales		
Employees Benefits including the following		
- Defined Contribution Plan Costs - EPF and ETF	27,468,388	26,538,196
- Salary Related Expenses	332,229,297	324,675,845
Depreciation & Ammortization of ROU	263,389,030	232,707,896
Included in Administrative Expenses		
Employees Benefits including the following		
- Defined Benefit Plan Costs -Gratuity	27,173,012	31,668,279
- Defined Contribution Plan Costs - EPF and ETF	13,799,226	14,138,380
- Salary Related Expenses	201,456,821	165,072,694
Depreciation & Ammortization of ROU	91,808,917	83,507,650
Auditors' Remuneration		
- Audit Fees	4,878,022	3,328,716
- Non-Audit Fees	1,363,724	809,331
Included in Selling and Distribution Costs		
Transport Costs	16,384,499	13,117,394
Advertising and Sales of Promotion	373,002,817	294,467,777

21. INCOME TAX EXPENSE

The major components of income tax expense for the years ended 31 March are as follows :

Income Statement	2025 Rs.	2024 Rs.
Current Income Tax		
Current Income Tax charge (Note 21.1)	-	-
Under/(Over) Provision of current taxes in respect of prior years	-	-
Deferred Income Tax		
Deferred Taxation Charge/(Reversal) (Note 21.2)	137,471,592	(37,528,941)
	137,471,592	(37,528,941)

21.1 A reconciliation between tax expense and the product of accounting profit multiplied by the statutory tax rate is as follows:

	2025 Rs.	2024 Rs.
Accounting Profit/(Loss) before Tax	420,278,352	93,708,690
Disallowable Expenses	555,959,934	581,241,429
Allowable Expenses	(840,435,660)	(766,257,238)
Interest Income	17,583,156	13,911,661
Taxable Profit/(Loss)	153,385,781	(77,395,458)
Tax Losses		
Tax Losses brought forward	1,132,647,504	1,055,252,046
Tax loss incurred during the year	(153,385,781)	77,395,458
Tax loss utilized during the year	979,261,723	1,132,647,504
Statutory Tax Rate	30%	30%
Income Tax on profits at Rate of 30%	-	-

21.2 Deferred Income Tax

21.2.1	Statement of Financial Position		Statement of Profit or Loss	
	2025 Rs.	2024 Rs.	2025 Rs.	2024 Rs.
Deferred Tax Liability				
Capital Allowances for Tax Purposes	374,270,517	280,480,021	93,790,496	(13,016,182)
Revaluation of Lands and Buildings	770,842,246	640,213,898	-	-
	1,145,112,763	920,693,919	93,790,496	(13,016,182)
Deferred Tax Assets				
Defined Benefit Plans	36,930,330	36,786,846	734,758	(3,426,861)
Tax Losses	293,778,517	336,724,855	42,946,338	(21,085,898)
	330,708,847	373,511,701		
Deferred Income (Tax Income)/Expense			137,471,592	(37,528,941)

	Other Comprehensive Income	
	2025 Rs.	2024 Rs.
Defined Benefit Plans	(878,242)	620,533
Revaluation of Lands and Buildings	130,628,348	82,563,185
	129,750,105	83,183,719
Net Deferred Tax Liability	814,403,916	547,182,218

Notes to the Financial Statements

22. EARNINGS PER SHARE

22.1 Basic Earnings Per Share is calculated by dividing the Profit for the year attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year.

22.2 The following reflects the income and share data used in the basic Earnings Per Share computation.

	2025 Rs.	2024 Rs.
Amount Used as the Numerator:		
Profit attributable to Equity Holders of the Parent	282,806,760	131,237,631
	2025 Number	2024 Number
Number of Ordinary Shares Used as Denominator:		
Weighted Average Number of Ordinary Shares in issue applicable to Basic Earnings Per Share	7,550,780	7,550,780
	2025 Rs.	2024 Rs.
Earnings\Loss) Per Share	37.45	17.38

23. COMMITMENTS AND CONTINGENT LIABILITIES

23.1 Contingent Liabilities

23.1.1 The Department of Inland Revenue has issued VAT assessments for the taxable periods within the years 2014 and 2015 disputing the application of exemption for sale of pharmaceutical product under the provision of section 3 (1) of the Value Added Tax Act, No. 14 of 2002, as amended. The Tax Appeals Commission (TAC) provided a determination confirming such assessment and the company filed cases against such determinations at the court of appeal which is ongoing. Having discussed with independent legal and tax experts and based on information available, the Directors are of the view that the company has followed due process and acted in accordance with the prevailing laws in its tax submissions, and no provisions has been made in the financial statements for the year ended 31 March 2025 in this regard.

24. ASSETS PLEDGED

As at the reporting date there have been no assets pledged, as securities for liabilities.

25. EVENTS OCCURRING AFTER THE REPORTING DATE

There have been no material events occurring after the reporting date that require adjustments or disclosures in the financial statement.

26. RELATED PARTY DISCLOSURES

Details of significant related party disclosures are as follows:

26.1 Transactions with the related entities

	Hemas Holdings PLC Ultimate Parent		Other Related Parties		Total	
	2025 Rs.	2024 Rs.	2025 Rs.	2024 Rs.	2025 Rs.	2024 Rs.
Nature of Transaction						
As at 1 April	(19,312,530)	(9,309,067)	86,320,488	94,185,023	67,007,960	84,875,956
Sale of Goods and Services Provided	-	-	1,618,879,195	1,013,021,879	1,618,879,195	1,013,021,879
Purchase of Goods and Services Obtained	-	-	(73,424,141)	(59,425,941)	(73,424,141)	(59,425,941)
Reimbursement of amounts paid on behalf of group/(On behalf of Company)	(81,354,683)	(43,626,686)	(42,900,044)	(28,245,383)	(124,254,727)	(71,872,069)
Settlement of liabilities	82,231,728	53,309,728	(827,279,590)	(933,215,090)	(745,047,863)	(879,905,362)
Gratuity & Other receivable Transfer	(3,340,000)	-	(51,442)	-	(3,391,442)	-
Finance cost	-	(19,686,503)	-	-	-	(19,686,503)
As at 31 March	(21,775,486)	(19,312,530)	761,544,465	86,320,488	739,768,982	67,007,960

Morison Limited entered into an agreement with Hemas Pharmaceuticals (Private) Limited on 17 March 2025 to transfer its distributorship rights associated with Searle Company Limited, Atco Laboratories Limited (ATCO) and Dynamic Techno Medicals Limited (DTML). During the transfer, Rs. 686,956,096 sales were recorded from Hemas Pharmaceuticals (Pvt) Ltd, with the same amount recognized as Trade Receivable during the year end. The related cost of Rs. 542,240,590 was recorded under Cost of Sales.

26.2 Transactions with Key Management Personnel of the Company

The key management personnel of the Company are those persons having authority and responsibility for planning, directing and controlling the activities of the Company, directly or indirectly including directors (whether executive or otherwise) of the Company. There have been no transactions with key management during the year except below.

Key Management Personnel Compensation	2025 Rs.	2024 Rs.
Company		
Short-term employee benefits	65,871,890	50,263,625
Retirement Benefits	5,155,200	4,542,000
	71,027,090	54,805,625

27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's principal financial liabilities, comprise loans and borrowings and trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations and to provide guarantees to support its operations. The Company has loans and other receivables, trade and other receivables, and cash and short-term deposits that arrive directly from its operations.

The Company is exposed to market risk, credit risk and liquidity risk.

The Company's senior management oversees the management of these risks. The senior management is supported by the Board of Directors (BOD) that advises on financial risks and the appropriate financial risk governance framework for the Company. BOD provides assurance to the Company's senior management that the Company's financial risk-taking activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with Company policies and Company risk appetite. It is the Company's policy that all activities for risk management purposes are required to be approved by Board of Directors of Morison Limited."

Notes to the Financial Statements

The Board of Directors reviews and agrees policies for managing each of these risks which are summarised below.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise four types of risk: interest rate risk, currency risk, commodity price risk and other price risk, such as equity price risk. Financial instruments affected by market risk include loans and borrowings, and deposits.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The risk of changes in market interest rates relates primarily to the Company's long-term debt obligations. The Company manages its interest rate risk by having a balanced portfolio of fixed and variable rate loans and borrowings. The company has minimized its exposure to the risk of changes in market interest by entering in to a fixed rate borrowing agreement with the bank for its long term loan.

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate with the changes in foreign exchange rates in current volatile economic environment. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Import of Raw Materials, Trading goods and packing materials. Hemas Group treasury continuously monitors the market condition of foreign exchange and provides market updates to the Senior Management, with the use of external consultants' advice when required. Based on the suggestions made by Group treasury, the Senior Management takes decisions in relation to the management of foreign exchange risk.

Sensitivity Analysis

The following tables demonstrate the sensitivity to a reasonably possible change in USD, exchange rate against LKR with all other variables held constant. The impact on the Company's profit before tax is due to changes in the fair value of monetary assets and liabilities. The Company's exposure to foreign currency changes for all other currencies is not material.

The major part of the foreign transactions is dealt with US Dollars.

	Change in US Dollar Rate			
	25% Movement		30% Movement	
	Strengthening Rs.	Weakening Rs.	Strengthening Rs.	Weakening Rs.
Effect on Profit of the Company	(201,079,874)	201,079,874	(241,295,849)	241,295,849

Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily for trade receivables) and from its financing activities, including deposits with banks, foreign exchange transactions and other financial instruments.

Trade receivables

Customer credit risk is managed by each company subject to the Company's established policy, procedures and control relating to customer credit risk management. Credit quality of the customer is assessed based on the established credit risk evaluation policy and individual credit limits are defined in accordance with this assessment.

Outstanding customer receivables are regularly monitored.

Cash deposits

Credit risk from balances with banks is managed in accordance with the Company treasury policy. Investments of surplus funds are made only with approved counterparties as per this policy.

Liquidity risk

The Company monitors its risk to a shortage of funds by setting up a minimum liquidity level. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans, and finance leases. The Company assessed the concentration of risk with respect to refinancing its debt and concluded it to be low. Access to sources of funding is sufficiently available and debt maturing within 12 months can be rolled over with existing lenders.

The table below summarises the maturity profile of Company's financial liabilities based on contractual undiscounted payments.

	On Demand	Less than 3 Months	3 to 6 Months	6 to 9 Months	9 to 12 Months	Above 1 year	Total
Company							
Bank Overdraft	61,332,672	-	-	-	-	-	61,332,672
Bank Loans	-	1,075,000,000	125,000,000	125,000,000	125,000,000	925,000,000	2,375,000,000
Trade and Other Liabilities	-	1,560,794,858	12,565,647	4,527,768	4,854,046	-	1,582,742,318
Lease Liabilities	-	1,792,506	1,849,693	1,937,808	1,775,670	62,834,022	70,189,699
	61,332,672	2,637,587,364	139,415,340	131,465,575	131,629,716	987,834,022	4,089,264,690

Capital management

Capital includes ordinary shares. The primary objective of the Company's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes managing capital during the year ended 31 March 2025 and 31 March 2024.

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Eighty Sixth (86th) Annual General Meeting ("AGM") of Morison Limited will be held on Wednesday, 25th June 2025, at 11.30 a.m., as a Virtual AGM for the following purpose:

AGENDA

1. To receive and consider the Statements of Accounts of the Company for the year ended 31st March 2025, together with the Reports of the Directors and Auditors thereon.
2. To re-elect as Director, Mr. A. Z. Fazeel who retires by rotation in terms of Article 84 of the Articles of Association of the Company.
3. To re-elect as Director, Mr. M. H. A. Rehmanjee who retires by rotation in terms of Article 70 of the Articles of Association of the Company.
4. To re-appoint Mr. Ranjan Chakravarti who is over the age of 70 years, as a Director by passing the following Resolution as an Ordinary Resolution:
 "IT IS HEREBY RESOLVED that the age limit stipulated in Section 210 of the Companies Act No. 7 of 2007 shall not apply to Mr. Ranjan Chakravarti who is 70 years of age and that he be re-appointed a Director of the Company."
5. To re-appoint Messrs Ernst & Young, Chartered Accountants as Auditors for the ensuing year and to authorise the Directors to determine their remuneration.
6. To authorise the Directors to determine and make donations to Charity.

By Order of the Board of
Morison Limited



Hemas Corporate Services (Private) Limited
Secretaries

27th May 2025

NOTES

- The AGM will be held as a Virtual AGM in conformity with the regulatory provisions of the Company.
- The Shareholders who wish to participate in the Virtual AGM are kindly requested to forward a duly completed Form of Registration to the email address nadeekaw@hemas.com or deliver to the Registered Office of the Company, 'Hemas House' No. 75, Braybrooke Place, Colombo 02, not later than 3 days before holding of the meeting. The Shareholders are requested to provide an email address through which the web link to participate at the Virtual AGM and the relevant instructions for same could be communicated to the respective shareholder.
- A member entitled to attend and vote at the AGM may appoint a Proxy to attend and vote in his/her place.
- A Proxy need not be a Member of the Company.
- A Form of Proxy accompanies this Notice.
- The completed Form of Proxy should be forwarded to the email address nadeekaw@hemas.com or directly deposited at the Registered Office of the Company 'Hemas House' No. 75, Braybrooke Place, Colombo 2 not later than 48 hours before holding of the meeting.
- Kindly note that only registered Shareholders and Proxy holders will be permitted to participate in the Virtual AGM.
- Shareholders who are unable to participate at the Virtual AGM are encouraged to appoint a Director as his/ her/ its Proxy by forwarding the duly completed Form of Proxy clearly indicating their vote under each matter set out in the Form of Proxy and forward the Form of Proxy to the email address nadeekaw@hemas.com or deposit the Form of Proxy at the Registered Office of the Company, 'Hemas House' No. 75 Braybrooke Place, Colombo 02 not later than 48 hours prior to holding of the Meeting, in order that their vote may be identified and recorded as if he/she/it were present at the Meeting.

FORM OF REGISTRATION OF SHAREHOLDER INFORMATION

- MORISON LIMITED

MORISON LIMITED - (PQ 77 PB) 86th ANNUAL GENERAL MEETING

Registration of Shareholder Information

To : The Secretaries
Hemas Corporate Services (Private) Limited
'Hemas House' No. 75, Braybrooke Place
Colombo 02

1. Full name of Shareholder :
2. Address of Shareholder :
3. Shareholder's NIC no./ Passport no./ Company registration no. :
4. Shareholder's contact no. (Residence) :
(Mobile) :
5. Shareholder's Email address :

*Kindly note that the web link to participate at the Virtual Annual General Meeting will be communicated to the aforementioned e-mail address of the shareholder.

6. Full name of joint shareholder 1 :
7. NIC no./ Passport of joint shareholder 1 :
8. Full name of joint shareholder 2 :
9. NIC no./ Passport of joint shareholder 2 :

.....
Principal Shareholder's
Signature & Date

.....
1st Joint Shareholder's
Signature & Date

.....
2nd Joint Shareholder's
Signature & Date

FORM OF PROXY - MORISON LIMITED
VOTING

I/We
of being a member/members of the above
named company hereby appoint:

- Mr. Murtaza Ali Abidhusein Hasanally Esufally of Colombo 5
- Mr. Athapaththu Mudiyanseelage Dinesh Kumar Athapaththu of Kadawatha
- Mr. Ranjan Chakravarti of Colombo 2
- Dr. Sanjit Singh Lamba of Colombo 2
- Mr. Ahmed Zalmi Fazeel of Colombo 3
- Mr. Moiz Hydery Adamally Rehmanjee of Colombo 06
- or failing him
- or failing him
- or failing him
- or failing him
- or failing him
- or failing him

.....
of
bearing National Identity Card no./ Passport no. as my/our* Proxy to represent me/us* and vote for
me/us* on my/our* behalf at the Annual General Meeting ("AGM") of the Company to be held as a Virtual AGM on Wednesday, 25th June 2025
at 11.30 a.m. and at any adjournment thereof.

	For	Against
1. To receive and consider the Financial Statements of the Company for the year ended 31st March 2025 together with the Reports of the Directors and Auditors thereon.	<input type="checkbox"/>	<input type="checkbox"/>
2. To re-elect as Director, Mr. A. Zalmi Fazeel who retires by rotation in terms of Article 84 of the Articles of Association of the Company.	<input type="checkbox"/>	<input type="checkbox"/>
3. To re-elect as Director, Mr. Moiz H. A. Rehmanjee who retires by rotation in terms of Article 70 of the Articles of Association of the Company.	<input type="checkbox"/>	<input type="checkbox"/>
4. To re-appoint Mr. Ranjan Chakravarti who is over the age of 70 years.	<input type="checkbox"/>	<input type="checkbox"/>
5. To re-appoint M/s Ernst & Young, Chartered Accountants, as auditors of the Company and authorize the Directors to determine their remuneration.	<input type="checkbox"/>	<input type="checkbox"/>
6. To authorize the Directors to determine and make donations to Charity.	<input type="checkbox"/>	<input type="checkbox"/>

*The Proxy may vote as he/she thinks fit on any other resolution brought before this meeting

.....
Signature/s

.....
Date

.....
NIC/ passport no.

Note:
* Please delete the inappropriate words.
Instructions as to completion are noted on the reverse hereof.

Form of Proxy - Morison Limited
Voting

INSTRUCTIONS AS TO COMPLETION OF THE FORM OF PROXY

- 1. Kindly perfect the Form of Proxy after filling in legibly your full name and address and by signing in the space provided and filling in the date of signature and your National Identity Card Number or Passport number.
- 2. A member entitled to attend and vote at the meeting is entitled to appoint a Proxy to attend and vote instead of him/her.
- 3. In the case of Corporate Members, the Form of Proxy must be completed under the Common Seal, which should be affixed and attested in the manner prescribed by the Articles of Association/Statutes.
- 4. If the Form of Proxy is signed by an Attorney, the relevant Power of Attorney should also accompany the completed Form of Proxy.
- 5. The completed Form of Proxy, addressed to the Secretaries should be forwarded to the email address shinskaw@hemas.com, faxed to +94 11 4731777 or directly deposited at the Registered Office 'Hemas House' No. 75, Braybrooke Place, Colombo 2 not less than Forty-Eight (48) hours before holding of the meeting together with the following information.

Name of Shareholder	
Telephone number of the shareholder	
Email address to which the web link and relevant instructions, should be forwarded for proxy holder's participation at the Virtual AGM.	

FORM OF PROXY - MORISON LIMITED
NON - VOTING

I/We of
..... being a member/members of the above

named company hereby appoint:

Mr. Murtaza Ali Abidhusein Hasanally Esufally of Colombo 5	or failing him
Mr. Athapaththu Mudiyanseelage Dinesh Kumar Athapaththu of Kadawatha	or failing him
Mr. Ranjan Chakravarti of Colombo 2	or failing him
Dr. Sanjit Singh Lamba of Colombo 2	or failing him
Mr. Ahmed Zalmi Fazeel of Colombo 3	or failing him
Mr. Moiz Hyderi Adamally Rehmanjee of Colombo 06	

..... of
.....

bearing National Identity Card no./ Passport no.as my/our* Proxy to represent me/us* on
my/our* behalf at the Annual General Meeting ("AGM") of the Company to be held as a Virtual AGM on Wednesday, the 25th June 2025 at
11.30 a.m. and at any adjournment thereof.

.....
Signature/s	Date	NIC/ passport no.

Note:
* Please delete the inappropriate words.
Instructions as to completion are noted on the reverse hereof.

Form of Proxy - Morison Limited
Non - Voting

INSTRUCTIONS AS TO COMPLETION OF THE FORM OF PROXY

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- 2. A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him/her.
- 3. In the case of Corporate Members, the Form of Proxy must be completed under the Common Seal, which should be affixed and attested in the manner prescribed by the Articles of Association/Statutes.
- 4. If the Form of Proxy is signed by an Attorney, the relevant Power of Attorney should also accompany the completed Form of Proxy.
- 5. The completed Form of Proxy, addressed to the Secretaries should be forwarded to the email address shinskaw@hemas.com, faxed to +94 11 4731777 or directly deposited at 'Hemas House' No. 75, Braybrooke Place, Colombo 2 not less than Forty-Eight (48) hours before holding of the Meeting together with the following information.

Name of Shareholder	
Telephone number of the shareholder	
Email address to which the web link and relevant instructions should be forwarded for proxy holder's participation at the Virtual AGM	

CORPORATE INFORMATION

Legal Form

Public Company with Limited Liability.

Date of Incorporation

31st January 1939

Date of Re-registration

5th September 2007

Registration Number

PQ 77 PB

Accounting Year End

31st March

Registered Office

'Hemas House' No. 75, Braybrooke Place

Colombo 2

Tel: 0114 731 731 (Hunting)

Fax: 0114731777

Auditors

Ernst & Young

Chartered Accountants

No. 201, De Saram Place

Colombo 10

Directors

Mr. M.A.A.H. Esufally (Chairman)

Mr. A.M.D.K. Athapaththu (MD)

Mr. R. Chakravarti

Dr. S. Singh Lamba

Mr. A. Z. Fazeel

Mr. M.H. Rehmanjee

Secretaries

Hemas Corporate Services (Pvt) Ltd

'Hemas House' No. 75, Braybrooke Place

Colombo 2

Tel: 0114 731 731 (Hunting)

Fax: 0114 731 777

Registrars

SSP Corporate Services (Pvt) Ltd

101, Inner Flower Road,

Colombo 3

Tel.: +94 11 2573894, +94 11 2576871

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Bankers

Bank of Ceylon

People's Bank

Standard Chartered Bank

National Development Bank PLC

Nations Trust Bank PLC

The Hong Kong and Shanghai Banking Corp. Ltd

Commercial Bank of Ceylon PLC

Citi Bank N.A

Hatton National Bank PLC

Deutsche bank AG

